2021 CoC NOFO Competition Manual & Timeline

Mahoning County Homeless Continuum of Care



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Background and Introduction

HUD's Continuum of Care Program and the Annual Continuum of Care Competition

Each year, the U.S. Department of Housing and Urban Development (HUD), makes available federal resources for homeless programming to communities around the country through its Continuum of Care (CoC) Program and its annual CoC Competition. CoC's access funds by completing consolidated applications on behalf of the federally funded homeless programs in their geographic area. For the Mahoning County Homeless Continuum of Care (MCHCoC), the Collaborative Applicant (The Board of Mahoning County Commissioners) and the MCHCoC Coordinator facilitate this process and submit the Consolidated Application. Any organization located within Mahoning County that wishes to access new or renewal CoC Program funds must participate in local homeless planning efforts and the annual MCHCoC Competition.

Approximately \$2 billion is available nationally in the FY 2021 CoC Program Competition. MCHCoC has access to \$1,996,307.00 in renewal project funding (this is the Annual Renewal Demand amount), an additional \$172,574.00 for CoC Bonus Funds for new projects, rehab projects and HMIS projects, and \$517,723.00 available as a DV Bonus for projects focused on assisting survivors of domestic violence.

HUD releases principles and procedures which are used to the guide the creation of this document and process.

HUD is requiring projects be ranked in two tiers: Tier 1 is equal to 100% of the Annual Renewal Demand (ARD) and Tier 2 is equal to the difference between Tier 1 and the CoC's ARD plus the CoC and DV bonus. Projects ranked in Tier 2 are not guaranteed to be funded by HUD.

Target Audience

The 2021 CoC Competition Manual and Timeline are only applicable to HUD CoC funded projects renewing their CoC project funding in 2021, or those organizations/agencies interested in applying for funding for a new CoC funded project.

Purpose of this Manual

This manual is intended to provide MCHCoC members with basic information about the 2021 CoC NOFO Competition including, but not limited to, the following:

- Priorities for New and Renewal Projects
- The Renewal Project evaluation process and timeline
- The process for completion of the 2021 MCHCoC Consolidated application
- Preliminary priorities for ranking renewal and new CoC projects within the consolidated application

Goals and Priorities for 2021 CoC Competition

The MCHCoC has identified the following funding priorities for the 2021 MCHCoC Competition:

- Submit a consolidated application that meets the threshold requirements and maximizes available funding
- Fund projects that meet community needs
- Fund projects that are cost effective and that maximize program and mainstream resources
- Fund projects that are working toward successfully ending homelessness
- Promote the use of best practices
- Fund projects that will help the CoC achieve the Federal Strategic Plan goals of ending homelessness for the following: Veterans, chronically homeless, families, youth and all additional subpopulations

In addition, the MCHCoC has identified the following benchmarks and priorities to guide the final ranking process of new and renewal projects in the 2021 CoC Consolidated Application:

- Project Ranking Goal: To rank MCHCoC new and renewal projects in a way that helps continue to meet local homeless needs of the community while also helping the CoC strategize and maximize CoC Program funds and ensure continuing and ongoing national competitiveness.
 - The following benchmarks, in no particular order, will help guide development of a final ranking approach:
 - The CoC may seek to preserve low-ranking projects at the risk of losing funding as those projects represent the only CoC Program funding in the community
 - The CoC may seek to preserve low-ranking Permanent Housing (PH)
 Projects at risk of losing funding only if those projects represent the only
 CoC Program funding of its kind in the community.
 - The CoC will prioritize projects that have clearly demonstrated the use of Housing First practices
 - The CoC may consider reducing funding requests for the lower ranked projects as a means to maximize and preserve funding for higher ranked projects, if needed, while adhering with other priorities
 - The CoC may consider ranking New Projects higher, if necessary, than some Renewal Projects if the CoC deems it will help to meet the aforementioned ranking goals.

CoC NOFO Renewal Project Evaluation Process

The MCHCoC Coordinator and Evaluation Committee will develop and implement an annual renewal project evaluation process and develop a preliminary project ranking approach. The evaluation process and project ranking helps the CoC fully maximize CoC program funds, make informed decisions and continue to move the CoC towards the goal of ending homelessness.

The areas evaluated as part of the renewal project evaluation process are as follows:

Project Impact

- Housing stability –exits to permanent housing, returns to homelessness
- Access to income and benefits employment and non-cash benefits
- Length of time homeless

Meeting Community Need

- Targeting hard to serve persons/households
- Length of time to move into housing

Project Capacity

- Unspent Program Funding
- Cost Effectiveness
- HMIS Data Quality

Best Program Practices

- Use of Housing First practices
- Prioritization of Chronically Homeless (CH)
- Assessing Equity

A complete list of projects eligible for renewal in the FY2021 CoC Competition can be found in **Appendix A: 2021 Renewal CoC Projects**.

A complete list of project evaluation items and scoring details can be found in **Appendix B: 2021 Project Evaluation Scorecard**.

Annual Performance Report

HMIS is the primary data source for the project evaluation process for all renewing CoC Projects. Annual Performance Report and HMIS Data Quality Report should be run for the period of January 1, 2020 through December 31, 2020 and submitted for the pre-application process. Please ensure that all data is correct prior to submission.

HMIS Data Quality

Since HMIS data supplies all CoC project performance data for the project evaluation process, it is critical that all projects maintain quality HMIS data. For purposes of this project evaluation process, reviewing CoC projects must not have more than 2% missing data for any evaluated item. Projects with more than 2% missing data rates on an evaluated item will be considered to have failed to meet the goal and will receive zero points on that particular scored item. For example, Permanent Supportive Housing (PSH) projects can receive 10 points if at least 85% of their project leavers (in the 1/1/20-12/31/20 reporting period) received 1 or more sources of non-cash benefits or health insurance. If the Annual Performance Report shows a CoC PSH project with an 85% rate of leavers receiving non-case benefits and health insurance, but their missing data rate for that item was 4% then the PSH projects will receive 0 points for the evaluated item because their data quality was too poor (i.e., their missing data rate was too high) to evaluate performance on the scored item.

The only exception to the missing data rate standard are the project evaluation items looking at destinations at exit. The only missing data in HMIS associated with this data element would be associated with end users recording 'no exit interview/data not collected' in HMIS for the leaver's destination. Since missing data associated with this response is not an indicator of data quality, these missing data rates will not prohibit evaluation of performance on the scored item.

"Questionable" data will not be counted against the provider or project.

Special Considerations

When a project evaluation item is solely based on those who exited the project, projects with only one (1) or no leavers (*i.e.*, no one exited the project during the reporting period) will be considered to have met the goal and will receive full points for the particular evaluation item. In cases where a participant dies during their program stay, that 'deceased' exit will be excluded from any evaluation item that is based on leavers.

Newly operating projects that have less than nine (9) months of client level data will not be scored as part of this COC NOFO Evaluation Process and will be ranked within Tier 1.

Projects that were recently consolidated into one grant/ project will be scored and ranked based on the combined project evaluation score of the individual projects.

Non-HMIS Participating Providers' Project Evaluation

CoC staff will use Annual Performance Report (APR) data for the 1/1/20-12/31/20 period to evaluate project performance for non-HMIS participating CoC projects. Non-HMIS participating providers must submit an APR by September 24, 2021 to CoC staff at colleen.kosta@mahoningcountyoh.gov. Projects will not be evaluated on items for which the APR cannot serve as the data source.

Renewing CoC projects must not have more than 2% missing data for any evaluated item. Projects with more than 2% missing data rates on an evaluated item will be considered to have failed to meet the goal and will receive zero points on that particular scored item.

Non-HMIS participating projects will not be evaluated on the HMIS data quality item. These projects will automatically receive the maximum points for that evaluation item.

Evaluating Housing First

Renewal CoC projects are evaluated on the adoption of Housing First practices. Projects are required to submit program documentation to demonstrate implementation of Housing First practices. Refer to **Appendix C: Implementing Best Practices**, which provides details on the submittal requirements.

CoC projects can receive up to 15 points for providing evidence of Housing First practices. CoC projects that are required but fail to submit documentation for this item will receive zero (0) points for this section.

Evaluating Prioritization of Chronically Homeless in Permanent Supportive Housing Projects

Renewal CoC PSH projects are evaluated on prioritization of chronically homeless persons, which includes the use of the Chronically Homeless Order of Priority for PSH Projects as outlined in the Coordinated Entry Policies and Procedures. Projects are required to provide evidence of the use of those practices via written policies and procedures. Refer to **Appendix C**, which provides details

PSH projects can receive up to 10 points for providing evidence of chronically homeless prioritization. CoC project recipients failing to submit documentation for this item will receive zero (0) points for this section.

Evaluating Equity

Projects can receive up to 10 points if they are able to explain steps their organization has taken to address the inclusivity of the following populations: the LGBTQ+, people of color and people with lived homeless experience. Appendix lists examples of some of this work.

Evaluating Cost Effectiveness

CoC NOFO Renewal Projects will be evaluated on cost effectiveness – namely, the annual cost to retain or move someone into permanent housing. To evaluate cost effectiveness, CoC Evaluation Committee will review the total annual funding request amount plus the required minimum 25% match amount, as shown in the project's most recent CoC application, against the number of project participants who exited to or remained in permanent housing during the reporting period.

CoC projects can receive up to 10 points for cost effectiveness. Failing to submit information will result in zero (0) points for this section.

Evaluating Unspent Funds

Renewal CoC projects are evaluated on their capacity to manage and expend their grant award. To evaluate this item, CoC Evaluation Committee members will review historical and current grant expenditure information. The source for this data will be HUD's LOCCS. If information from HUD LOCCS is not submitted, projects will receive zero (0) points in this section.

Threshold Requirements

All renewal projects must complete the Threshold Requirements sheet. For any threshold not met, the applicant must note this on the form. This form must be completed and submitted by all applicants. This form will not be scored, if a project does not meet a threshold, CoC staff will address unmet requirement with the project applicant and ranking of the project may be adjusted as a result.

CoC Renewal Project Ranking

After the completion of all project evaluations, the MCHCoC Evaluation Committee will preliminarily rank all Renewal Projects according to their evaluation scores. The MCHCoC Evaluation Committee and MCHCoC Executive Board will not make final ranking and/or recommendations until HUD releases the FY 2021 CoC Competition Notice of Funding Availability (NOFO). The CoC NOFO will include details regarding the total of CoC funds available for renewal and new projects as well as HUD's priorities for ranking and funding projects.

Appeal Process for CoC Project Evaluation Results or Preliminary Ranking

CoC NOFO Renewal Project recipients may submit appeals of final project evaluation results and/or CoC project ranking. Appeals must be submitted to MCHCoC Coordinator, Colleen Kosta at colleen.kosta@mahoningcountyoh.gov by October 27, 2021.

Submitted appeals must clearly indicate, in detail, what is being appealed (*project evaluation results and/or ranking decisions*) and must clearly demonstrate and explain the reason for the appeal.

The Mahoning County CoC Evaluation Committee will review all timely accepted appeals and make a recommendation to the CoC Executive Board. Decisions will be communicated to projects regarding any appeals by November 4, 2021; all CoC Executive Board decisions are final.

Renewal CoC Project Application Submission Process

Organizations needing to apply for CoC project funding in 2021 must follow the MCHCoC process. Projects are required to submit two copies of their documentation, reports and Threshold Requirement sheet to the MCHCoC Coordinator, by September 24, 2021.

New CoC Project Application Submission Process

In 2021, MCHCoC will consider project proposals/ applications for new Permanent Supportive Housing (PSH) projects dedicated to or prioritized for chronically homeless or new Rapid Re-Housing projects. Any eligible non-profit organization in Mahoning County may submit a new project application.

New CoC project applicants must submit a Project Proposal with the following information:

- 1. Applicant Information
- 2. Basic proposed project information
- 3. Type of housing
- 4. Preliminary budgets
- 5. Discussion of how the project will utilize Housing First practices
- 6. Discussion of how the project meets community needs
- 7. Discussion of how equity has been addressed within the organization

The proposal must be submitted via email to Colleen Kosta at <u>colleen.kosta@mahoningcountyoh.gov</u> by September 24, 2021.

After reviewing proposals, CoC staff will provide applicants with written feedback by October 6, 2021. Project Proposals will not be scored.

Final Submission of CoC NOFO Consolidated Application

After all renewal projects, project conversions and new CoC project applications have been received, reviewed and ranked, the MCHCoC Collaborative Applicant (The Board of Mahoning County Commissioners) will prepare the CoC Project Ranking List on behalf of the MCHCoC. Once the MCHCoC Executive Board has approved the listing, The Board of Mahoning County Commissioners will electronically submit the project applications and the Mahoning County CoC Consolidated Application via e-snaps to HUD.

Any questions about the MCHCoC 2021 CoC Competition Process Plan or Timelines can be directed to Colleen Kosta, colleen.kosta@mahoningcountyoh.gov or (330)740-7900 x8193.

Mahoning County Homeless CoC 2021 NOFO Competition Timeline

The following is the timeline for the 2021 CoC Competition as of September 3, 2021, including dates and deadlines associated with the project evaluation process.

March 5, 2021	MCHCoC Registration updated and completed	
June 11, 2021	MCHCoC Grant Inventory Worksheet (GIW)	
	finalized	
August 18, 2021	HUD's 2021 CoC Competition Opens	
August 19, 2021	2021 CoC Application Available in e-snaps	
September 3, 2021	NOFO Pre-Application sent to qualified applying	
	applicants	
September 24, 2021	NOFO Pre-Application due	
October 6, 2021	All MCHCoC Project Applications due in e-snaps.	
October 12, 2021	Projects are notified of corrections to applications.	
October 15, 2021	Corrections by Applicants to Project Applications	
	due in eSnaps.	
October 22, 2021	MCHCoC announcement on website	
	https://www.mahoningcountyoh.gov/990/Homeless-	
	Continuum-of-Care of results of Project Evaluation	
	& Preliminary ranking	
November 14, 2021	MCHCoC Application and final Priority Listing	
	posted to MCHCoC website.	
November 16, 2021	Final MCHCoC Project Applications submitted to	
	HUD via eSnaps.	

Appendix A:

Grantee Name	Project Name	Project Type	First Time Renewal ?
Beatitude House	Beatitude House Permanent Supportive Housing Program	PH	
The Board of Mahoning County Commissioners	HMIS Expansion Grant	HMIS	
Help Hotline Crises Center	Coordinated Entry 2019	SS	
Mahoning County Mental Health and Recovery Board	SPC 2019	PH	
Mahoning County Mental Health and Recovery Board	SPC Vouchers	PH	
Meridian Healthcare	Phoenix Court	PH	
Meridian Healthcare	Samaritan Housing, PRA	PH	
Meridian Healthcare	SRO II	PH	
Ursuline Center	Merici Housing PSH Combined	PH	
YWCA Mahoning Valley	YWCA Permanent Housing for Families with Disabilities	PH	
YWCA Mahoning Valley	YWCA Scattered-Site 2 Permanent Housing for Disabled Families	PH	

Appendix B:

APPENDIX B: 2021 Project Evaluation Scorecard			
Mahoning County Homless CoC			
PSH Projects		Reporting Perio	d 1/1/20 - 12/31/20
Project Evaluation Item	Goal	Points Possible	Data Source
Project Participant Impact (Maximum Points = 20)			
Housing Stability			
% participants who remained in project as of end			Annual Performance
of reporting period or exited to PH during the reporting period	<u>></u> 90%	10	Report (FY 2020)
	<u>></u> 85% - <90%	7.5	
	<u>></u> 80% - <85%	5	
	<80 %	0	
Accessing Mainstream Resources and Income			
% participants with 1+ source of non-cash benefits			Annual Performance
or health insurnace at exit	<u>></u> 85%	10	Report (FY 2020)
	<u>></u> 80% - <85%	7.5	
	≥75% - <80 %	5	
	<75%	0	
Meeting Community Need (Maximum Points = 30)			
Serving Those with More Severe Needs and Longest Homeless	Histories		
% entries from place not meant for human habitation/			Annual Performance
emergency shelter			Report (FY 2020)
(adults only)	<u>></u> 85%	10	
	<u>></u> 80%- <85%	7.5	
	<u>></u> 75%-<80%	5	
	<75%	0	
% entries with no income			Annual Performance
	<u>></u> 40%	10	Report (FY 2020)
	<u>></u> 37% - <40 %	7.5	
	>34% - <37%	5	
	<34%	0	
% entries with Length of Time between Project Start Date and			Annual Performance
Housing Move-in Date less than 30 days	≥ 90%	10	Report (FY 2020)
	≥75%- <90%	8	
	≥50% - <75%	6	
	≥30% - <50%	4	
	≥20% - <30%	2	
	<20%	0	

Implementing Best Practices (Maximum Points =35)			
Housing First Practices			
Removed Barriers to Entry (list not exhaustive) *Minimum income and/or employemnt not required at entry *Sobriety and/or drug testing not required for entry *Past interaction with homeless services is not a reason for denial of assistance *Only violent and very recent criminal histories may be reason for denial of assistance *People with greater needs are prioritized for assistance	Proje lose 1 each that is	o 5 points ects will point for a barrier s listed in mentation	Required program documents submitted by grantee
Voluntary Supportive Services (All the following practices must be documented and in place) *The only requirement is participation in basic case management for purposes of development and making progress on a housing plan *All services offered/ provided are first and foremost centered around helping clients obtain and retain housing	Proje lose 2 fo prac docu or p conni the	o 5 points ects will 2.5 points reach tice not mented policies flict with elisted ractice	Required program documents submitted by grantee
Housing Focused Assistance (all of the following practices must be documented and in place) *Primary goal of project is to move people into permanent housing, regardless of other personal issues or concerns *To the extent able, services and assistance are provided in an individualized manner based on client needs and desires *Leases and occupancy agreements do not include provisions that would not be found in a standard rental agreement *Projects avoid involuntary termination of assistance to clients whenever possible. This includes having policies in place that require the project to make multiple attempts to try to engage cleints and/ or provide ongoing assistance	Proje lose 1. for practi docun po conni the	p 5 points ects will .25 points r each ce that is not nented or olicies flict with e listed factice	Required program documents submitted by grantee
Prioritizing Chronically Homeless			
Chronic dedicated projects will receive 5 points minimum; they will receive the full 10 pointsif their Policies and Procedures demonstrate full compliance with the PSH Order of Priorty outlined in the Coordinated Entry Policies and Procedures		10	Policies and Procedures submitted by grantee, and designation on most recent CoC Program application that beds are Chronic dedicated
Equity Factors			
Projects will receive full points if there are able to explain the efforts their organization has taken to address equity. *Recipient has under-represented individuals (BIPOC, LQBTQ+, etc.) in managerial and leadership positions *Recipient's board of directors includes representation from more than one person with lived experience *Recipient has relational process for receiving and incorporating feedback from persons with lived experience *Recipient has reviewed internal policies and procedures with an equity lens and has a plan for devloping and implementing equitable policies that do not impose undue barriers		10	Grantee will submit a narrative with the actions they have taken to evaluate the equity of their programs

Project Capacity (Maximum Points = 20)			
Cost Effectiveness			
Annual cost per exit to or retension of PH (rounded to the			Annual CoC Funding
nearest dollar)			Request (+25% match)
Cost per PH exit or retention ≤ \$8,000		5	
Cost per PH or retention = \$8,001 - \$12,000		2	
Cost per PH exit or retention > \$12,000		0	
If 24 month return to homelessness rate is greater than 5%,			
0 points will be awarded			
Unspent Funds			
	<u><</u> 5% of		
FY 2019 Total CoC Expenditures =	unspent		HUD eLOCCS
	funds	5	
On track to spend FY2020 CoC Award	yes	5	HUD eLOCCS
HMIS Data Quality			
% of HMIS client records with errors:			HMIS Data Quality
% OF HIVES CHEFIC FECORUS WITH EITOIS.			Report (FY 2020)
0% errors		5	
>0% and <2% errors		4	
>2% and <5% errors		3	
>5% and <8% errors		2	
>8% and <10% errors		1	
>10% errors		0	
Total Project Score (Maximum Points = 105)			

Appendix C:

As part of the annual CoC renewal project evaluation process, CoC projects will be evaluated on implementation of Housing First practices and/ or prioritizing or dedicating Permanent Supportive Housing (PSH) beds for the chronically homeless. This appendix provides pertinent information related to what projects/ recipients need to understand, have in place and submit to be considered for those points.

Please note, submission of program documents to demonstrate implementation of Housing First practices and prioritization of chronically homeless is required for all projects in 2021. **Failure to submit required program documents will result in zero points for all categories in the Housing First section on the project evaluation.**

Housing First Practices

When evaluating for Housing First practices implementation, the CoC Evaluation Committee will review program documents for evidence of the following:

Low Barriers to Entry:

- Project admission is not contingent on pre-requisites such as abstinence of substances, minimum income, health/mental health history, medication adherence, criminal justice record (within reason), financial history, completion of treatment, participation in services, 'housing readiness', or other unnecessary conditions unless required by law.
- Past clients of homeless programs are not denied assistance based on past usage of services (unless required by law).
- Project admission process is not overly burdensome to clients by requiring, for example, completion of unnecessary paperwork, or sharing of applicant documents/information that are neither required by HUD nor directly relevant to project eligibility or prioritization efforts
- Project has policies that outline some method for prioritizing for assistance those persons with greater levels of need and/ or greater barriers

Provision of Services that are Individualized and Voluntary:

- Participation in supportive services (other than regular case management for purposes of ongoing needs assessment and housing plan development/progress) is voluntary, and access to housing is not contingent on compliance with services or a treatment plan
- Service planning is individualized and driven by client needs and desires

Housing Focused

- Project intake processes and general policies and procedures are focused on moving applicants/clients into housing as quickly as possible
- The overall focus of the project is on helping clients obtain and move into housing quickly, and providing supports and services to help them retain housing
- All services offered/ provided are first and foremost centered around helping clients obtain and retain housing
- Leases and occupancy agreements do not include provisions that would not be found in a standard rental agreement

Reasonable Termination of Assistance Policies

Project avoids involuntary termination of assistance to clients whenever possible. This
includes having policies in place that require the project to make multiple attempts to try
to engage clients and/or provide ongoing assistance

Submitting Evidence of Housing First Practices

All renewing CoC projects must submit *all of the following items* to be evaluated on the Housing First item:

- 1. Formal written project policies and procedures documents
- 2. Blank project intake and/or assessment forms
- 3. Client responsibility documents, rules, participant handbook, etc.
- 4. Blank individualized service planning documents
- 5. Blank rental/occupancy/lease agreements (or sub-occupancy/sub-lease agreements)

Failure to submit ANY of the documents references above may result in 10 points being deducted from the project evaluation score. If your project does not have one of the above-mentioned items as part of its formal project documents, you should indicated which items are lacking and why.

Prioritizing PSH Beds for Chronically Homeless

Prioritizing Permanent Supportive Housing (PSH) beds for chronically homeless person means that the PSH project is actively assessing for and documenting chronic homeless status and that the project places those chronically homeless persons into their PSH beds as a priority before other eligible but non-chronically homeless persons.

PSH Projects that are prioritizing chronically homeless persons within their project have the following policies/processes in place:

- · Assess for chronic homeless status during intake
 - Collect information on length of time on the streets, in emergency shelter, hotel/motel paid for by an agency or faith-based vouchers, or safe haven
 - Collect information about disability status
- Documents chronic homeless status
 - Collect third-party written verification of previous homeless episodes that contribute to the length of time homeless determination
 - Or, if self-certification or other types of documentation are used, provide evidence of due diligence to collect third part written verification or previous homeless episodes
 - Collect documentation of disability status that confirms the disability is of longcontinuing or indefinite duration
- Have policies and procedures in place that outline how chronically homeless persons are prioritized and placed into PSH beds

Submitting Evidence of Chronically Homeless Prioritizations

All PSH projects that are required to submit evidence of chronically homeless prioritizations must submit *all of the following items* to be evaluated on the chronically homeless prioritization item:

- 1. Formal written project policies and procedures documents
- 2. Blank Project intake and/or assessment forms
- 3. Blank Homeless verification forms
- 4. Blank Disability verification forms

Failure to submit ANY of the documents referenced above may result in 5 points being deducted from the project evaluation score.

Appendix D:

The following information will be submitted for each new and renewal project applying for funds. New projects submit their information via email. Renewal projects must submit two copies of all documents listed.

o Cover Sheet:

Agency Name
Project Name
Project Address
Contact Name
Contact Phone Number
Contact Email Address

Renewal Projects:

- Annual Performance Report (FY 2020)
- HMIS Data Quality Report (FY 2020)
- o Annual Funding Request, including documentation of 25% match
- o HUD eLOCCS
- o Threshold Requirement Sheet
- Housing First:
 - o Formal written project policies and procedures documents
 - Blank project intake and/or assessment forms
 - o Client responsibility documents, rules, participant handbook, etc.
 - Blank individualized service planning documents
 - Blank rental/occupancy/lease agreements (or sub-occupancy/sub-lease agreements)
- Prioritizing Chronically Homeless:
 - o Formal written project policies and procedures documents
 - o Blank Project intake and/or assessment forms
 - Blank Homeless verification forms
 - Blank Disability verification forms
- Assessing Equity
 - narrative with the actions they have taken to evaluate the equity of their programs

New Projects:

- Applicant Information
- Basic proposed project information
- Type of housing
- Preliminary budgets
- Discussion of how the project will utilize Housing First practices
- o Discussion of how the project meets community needs
- o Discussion of how equity has been addressed within the organization